

## Valid for 2023.HS

|                             | ership & Business Ethics<br> w.BA.XX.2LU.XX   |   |  |  |  |  |  |
|-----------------------------|---|---|--|--|--|--|--|
| Module Code                 |   |   |  |  |  |  |  |
| Module Description          | Students gain a deep understanding of the role and responsibilities of a leadership   |   |  |  |  |  |  |
|                             | personality. On the one hand, this individual leads in a task- and people-oriented  |   |  |  |  |  |  |
|                             | manner, aiming for the effective and efficient achievement of organizational goals. On  |   |  |  |  |  |  |
|                             | the other hand, they perceive their responsibilities holistically, considering the contextual   |   |  |  |  |  |  |
|                             | factors, and are capable of representing their actions not only towards shareholders but  |   |  |  |  |  |  |
|                             | also towards all other stakeholders. As a result, they gain the trust and cooperation of  |   |  |  |  |  |  |
|                             | stakeholders, which are essential prerequisites for successful business operations.   |   |  |  |  |  |  |
| Program and Specialization  |   | cialization in Accounting, Controlling, Auditing        |  |  |  |  |  |
|                             |   | cialization in Banking and Finance                      |  |  |  |  |  |
|                             |   | cialization in Behavioral Design                        |  |  |  |  |  |
|                             | § Business Administration - Specialization in Economics and Politics  |   |  |  |  |  |  |
|                             | § Business Administration - Specialization in Financial Management  |   |  |  |  |  |  |
|                             |   | cialization in General Management                       |  |  |  |  |  |
|                             | § Business Administration - Spe   |   |  |  |  |  |  |
|                             | § Business Administration - Spe   | cialization in Risk and Insurance                       |  |  |  |  |  |
|                             | § Business Information Technology   | ogy   |  |  |  |  |  |
| Legal Framework             | Academic Regulations BSc dated  | 29.01.2009, for the degree programs in Business         |  |  |  |  |  |
| _                           | Administration, International Mana  | agement, Business Information Technology, Business      |  |  |  |  |  |
|                             | Law, Business Law and Applied L   | aw, first adopted on 12.05.2009                         |  |  |  |  |  |
| Module Category             | Module Type:  | Program Phase:  |  |  |  |  |  |
| <b>5</b> ,                  | Compulsory  | Main Study Period                                       |  |  |  |  |  |
| ECTS                        | 3   | <u> </u>  |  |  |  |  |  |
| Organizational Unit         | W Institute for Organizational Vial   | nility  |  |  |  |  |  |
| Module Coordinator          | Nicoline Scheidegger (snic)   | y   |  |  |  |  |  |
| Deputy Module Coordinator   | Frithjof Müller (mulj)  |   |  |  |  |  |  |
| Prerequisite Knowledge      |   |   |  |  |  |  |  |
| Contribution to Program     | § Professional Competence   |   |  |  |  |  |  |
|                             |   |   |  |  |  |  |  |
| Learning Goals (Affected by | § Methodological Competence   |   |  |  |  |  |  |
| Module)                     | § Social Competence   |   |  |  |  |  |  |
| Contribution to Drogge      | § Self-Competence   |   |  |  |  |  |  |
| Contribution to Program     | Professional Competence   | Sentent of Theoretical and Drestical Delevious          |  |  |  |  |  |
| Learning Objectives         | <ul> <li>§ Knowing and Understanding Content of Theoretical and Practical Relevance</li> <li>§ Apply, Analyze, and Synthesize Content of Theoretical and Practical Relevance</li> </ul> |   |  |  |  |  |  |
|                             |   |   |  |  |  |  |  |
|                             | § Evaluate Content of Theoretic   | ai and Practical Relevance                              |  |  |  |  |  |
|                             | Methodological Competence   | alda a  |  |  |  |  |  |
|                             | § Problem-Solving & Critical Thi  |   |  |  |  |  |  |
|                             | § Work Methods, Techniques, a   | na Procedures   |  |  |  |  |  |
|                             | § Creativity & Innovation   |   |  |  |  |  |  |
|                             | Social Competence   |   |  |  |  |  |  |
|                             | § Oral Communication  |   |  |  |  |  |  |
|                             | § Teamwork & Conflict Manager   |   |  |  |  |  |  |
|                             | § Intercultural Insight & Ability to  | Change Perspective                                      |  |  |  |  |  |
|                             | Self-Competence   | e.  |  |  |  |  |  |
|                             | § Self-Management & Self-Refle  |   |  |  |  |  |  |
|                             | § Ethical & Social Responsibility   |   |  |  |  |  |  |
|                             | § Learning & Change   |   |  |  |  |  |  |
| Module Learning Objectives  | Students  |   |  |  |  |  |  |
|                             | § reproduce extensive and up-to   | p-date expertise in the areas of leadership and         |  |  |  |  |  |
|                             | business ethics   |   |  |  |  |  |  |
|                             | § describe the relevant theories  | of leadership and core concepts of ethics               |  |  |  |  |  |
|                             | § apply the module contents to r  | real-world scenarios through the use of case studies    |  |  |  |  |  |
|                             | § are capable of transferring the   | theories and concepts to current or future professional |  |  |  |  |  |
|                             | fields of activity  | ,   |  |  |  |  |  |
|                             |   | d to leadership and business ethics                     |  |  |  |  |  |
|                             |   |   |  |  |  |  |  |
|                             |   | ive solutions to issues concerning leadership and       |  |  |  |  |  |
|                             | § develop and evaluate alternati  | ive solutions to issues concerning leadership and       |  |  |  |  |  |
|                             | § develop and evaluate alternati<br>business ethics   |   |  |  |  |  |  |
|                             | <ul><li>§ develop and evaluate alternati<br/>business ethics</li><li>§ present solutions developed in</li></ul>   | n groups  |  |  |  |  |  |
|                             | <ul> <li>§ develop and evaluate alternation</li> <li>business ethics</li> <li>§ present solutions developed in</li> <li>§ based on the learning strategion</li> </ul>                   | -   |  |  |  |  |  |

| The content of this module is linked to the following modules:   Mex.XX.28PL.BO.XX   WBA.XX.2PLCM.XX   | Mode                    | ule Content  | <ul> <li>Introduction to leadership and business ethics</li> <li>Leadership theories: Self-leadership, personality, behavior, transactional and transformational leadership</li> <li>Modern leadership</li> <li>Awareness: Ethics for leaders: What does ethics mean, and why do leaders need ethical competencies?</li> <li>Ethical approaches: Utilitarian ethics, deontological ethics, and virtue ethics</li> </ul>   |       |                 |                                  |        |                  |  |
|--|-------------------------|--|---|-------|-----------------|----------------------------------|--------|------------------|--|
| Methods of Instruction   \$   Lecture     Social Settings Used:   Individual Work   \$   Case Studies   \$   Exercises   \$   Endividual Work   \$   Pair Work | Links                   | to other modules                                     | The content of this module is linked to the following modules: w.BA.XX.2BWL-BO.XX   |       |                 |                                  |        |                  |  |
| Type of Instruction  |                         |  | § Lecture § Interactive Instruction § Case Studies § Exercises § Literature Review § Reader   |       |                 | § Individual Work<br>§ Pair Work |        |                  |  |
| Small Class Group Instruction Practical Work Seminar Total 28 h 20 h 42 h Performance Assessment End-of-module exam Written exam Closed book Permitted Resources  Others Written Assignment  Classroom Attendance Requirement Language of Instruction/Examination Compulsory Reading  Schüz, M. (2021). Angewandte Unternehmensethik. 2nd edition. München: Pearson. ISBN 978-3-86894-401-3. (Students need to buy their own copy or download it as an e-book via the library). Schüz, M. (2011). What Leaders Really Do. Harvard Business Review, 79 (1), pp. 85-96. (On Moodle). Further, M. & Baldegger, U. (2016). Führungseigenschaften und -motive. In: Self- Leadership und Führung: Theorien, Modelle und praktische Umsetzung, pp. 9-58. Spinger: Wiesbaden. (On Moodle). Dorr, S. (2007). Fit für den Wandel durch tansaktionale und transformationale Führung, Wirtschaftspsychologie, 14 (1), pp. 23-26. (On Moodle). Northouse, P. (2016). Introduction. In: Leadership: Theory and practice, 7th edition. pp. 1-18. Sage: Thousand Oaks. (On Moodle). Schwarzmüller, T., Brosi, P. & Welph. (2014). (2014). Grain Harvard Business Review, pp. 93-102. (On Moodle). Schwarzmüller, T., Brosi, P. & Welph. (2014). (Dribrung (MBSLT) on Stress and Performance Mindfulness, 8 (5), pp. 139-1407. (on Moodle). Schwarzmüller, T., Brosi, P. & Welph. (2014). Harvard Business Review, January pp. 1-10. (On Moodle). Schwarzmüller, P. (2016). Harvard Business Review, January pp. 11-10. (On Moodle). Prentice, W. (2004). Understanding Leadership. Harvard Business Review, January pp. 11-2109. (On Moodle). MKinsey & Company (2020). From there to here: 50 years of thinking on the social responsibility of business. (September): https://www.mckinsey.com/featured-insights/corporate-pupose/from-the-er-to-here-50-years-of-thinking-on-the-social-responsibility-of-business. Wildenmann, B. (2015). Situativ führen. 21 Pfade für die erfolgreiche Führung.  | Туре                    |  |   | on    | Guided Self-Stu |                                  | Autono | omous Self-Study |  |
| Performance Assessment End-of-module exam Written exam Closed book Resources  Others Written Assignment  Classroom Attendance Requirement Language of Instruction/Examination  Compulsory Reading  Schüz, M. (2021). Angewandte Unternehmensethik. 2nd edition. München: Pearson. ISBN 978-3-86894-401-3. (Students need to buy their own copy or download it as an e-book via the library).  Kotter, J. (2001). What Leaders Really Do. Harvard Business Review, 79 (1), pp. 85-96, (On Moodle).  Furtner, M. & Baldegger, U. (2016). Führungseigenschaften und -motive. In: Self-Leadership und Führung: Theorien, Modelle und praktische Umsetzung, pp. 9-58. Spinger: Wiesbaden. (On Moodle).  Berch, S. (2011). Führung im Raster des Managerial Grid. Trainingaktuell, April pp. 19-21. (On Moodle).  Dörr, S. (2007). Fit für den Wandel durch tansaktionale und transformationale Führung. Wirtschaftspsychologie, 14 (1), pp. 23-26. (On Moodle).  Northouse, P. (2016). Introduction. In: Leadership: Theory and practice, 7th edition. pp. 1-18. Sage: Thousand Oaks. (On Moodle).  Sampl, J., Maran, T. & Furtner, M. (2017). A randorized controlled pilot intervention study of a mindfulness-based self-leadership training (MBSLT) on Stress and Performance. Mindfulness- 8 (5), pp. 1393-1407. (on Moodle).  Schwarzmüller, T., Brosi, P. & Welpe, I. (2017). Führung 4.0 – Wie die Digitalisierung Führung verändert. In: Hildebrandt, A. & Landhäusser, W. (ed.): CSR und Digitalisierung, pp. 617-628. Springer. (On Moodle).  Perntice, W. (2004). Understanding Leadership. Harvard Business Review, January pp. 102-109. (On Moodle).  Prentice, W. (2004). Understanding Leadership. Harvard Business Review, January pp. 102-109. (On Moodle).  McKinsey & Company (2020). From there to here: 50 years of thinking-on-the-social-responsibility of business. (September): https://www.mckinsey.com/featured-lisights/corporate-purpose/from-there-to-here-50-years-of-thinking-on-the-social-responsibility-of-business.  Wildemmann, B. (2015). Situativ führen. 21 Pfade für die erfolgreiche Füh   |                         | Small Class Group Instruction Practical Work Seminar |   |       |                 | -<br>-<br>-                      |        |                  |  |
| End-of-module exam   | Dorfo                   |  | 2   | 28 h  |                 | 20 h                             |        | 42 h             |  |
| Permitted Resources  | Fenc                    |  | Form  |       |                 | Length (min                      | .)     | Weighting        |  |
| Classroom Attendance   Mandatory Attendance: None   Mandatory Attendance: None   Mandatory Attendance: None   Mandatory Attendance: None   German   Schüz, M. (2021). Angewandte Unternehmensethik. 2nd edition. München: Pearson. ISBN 978-3-86894-401-3. (Students need to buy their own copy or download it as an e-book via the library).   Schüz, M. (2021). What Leaders Really Do. Harvard Business Review, 79 (1), pp. 85-96. (On Moodle).   Furtner, M. & Baldegger, U. (2016). Führungseigenschaften und -motive. In: Self-Leadership und Führung: Theorien, Modelle und praktische Umsetzung, pp. 9-58. Spinger: Wiesbaden. (On Moodle).   Picker, S. (2011). Führung im Raster des Managerial Grid. Trainingaktuell, April pp. 19-21. (On Moodle).   Dorr, S. (2007). Fit für den Wandel durch tansaktionale und transformationale Führung. Wirtschaftspsychologie, 14 (1), pp. 23-26. (On Moodle).   Northouse, P. (2016). Introduction. In: Leadership: Theory and practice, 7th edition. pp. 1-18. Sage: Thousand Oaks. (On Moodle).   Sampl, J., Maran, T. & Furtner, M. (2017). A randomized controlled pilot intervention study of a mindfulness-based self-leadership training (MBSLT) on Stress and Performance. Mindfulness, 8 (5), pp. 1393-1407. (on Moodle).   Schwarzmüller, T., Brosi, P., & Welpe, I. (2017). Führung 4.0 – Wie die Digitalisierung Führung verändert. In: Hildebrandt, A. & Landhäusser, W. (ed.): CSR und Digitalisierung pp. 102-109. (On Moodle).   Prentice, W. (2004). Understanding Leadership. Harvard Business Review, January pp. 102-109. (On Moodle).   Prentice, W. (2004). Understanding Leadership. Harvard Business Review, January pp. 102-109. (On Moodle).   McKinsey & Company (2020). From there to here: 50 years of thinking on the social responsibility of business. (September): https://www.mckinsey.com/featured-insights/corporate-purpose/from-there-to-here-50-years-of-thinking-on-the-social-responsibility of business.   |                         |  |   |       |                 | 60                               |        | 100,00 %         |  |
| Others   Assessment   Length (min.)   Weighting  |                         |  | No calculator   |       |                 | With dictiona                    | onary  |                  |  |
| Viritten Assignment  |                         | resources  |   |       |                 |                                  |        |                  |  |
| Classroom Attendance Requirement Language of Instruction/Examination  Compulsory Reading  Schüz, M. (2021). Angewandte Unternehmensethik. 2nd edition. München: Pearson. ISBN 978-3-86894-401-3. (Students need to buy their own copy or download it as an e-book via the library).  Kotter, J. (2001). What Leaders Really Do. Harvard Business Review, 79 (1), pp. 85-96. (On Moodle).  Furtner, M. & Baldegger, U. (2016). Führungseigenschaften und -motive. In: Self-Leadership und Führung: Theorien, Modelle und praktische Umsetzung, pp. 9-58. Spinger: Wiesbaden. (On Moodle).  Hecker, S. (2011). Führung im Raster des Managerial Grid. Trainingaktuell, April pp. 19-21. (On Moodle).  Dörr, S. (2007). Fit für den Wandel durch tansaktionale und transformationale Führung. Wirtschaftspsychologie, 14 (1), pp. 23-26. (On Moodle).  Northouse, P. (2016). Introduction. In: Leadership: Theory and practice, 7th edition. pp. 1-18. Sage: Thousand Oaks. (On Moodle).  Sampl, J., Maran, T. & Furtner, M. (2017). A randomized controlled pilot intervention study of a mindfulness-based self-leadership training (MBSLT) on Stress and Performance. Mindfulness, 8 (5), pp. 1393-1407. (on Moodle).  Schwarzmüller, T., Brosi, P. & Welpe, I. (2017). Führung 4.0 – Wie die Digitalisierung Führung verändert. In: Hildebrandt, A. & Landhäusser, W. (ed.): CSR und Digitalisierung, pp. 617-628. Springer. (On Moodle).  Goleman, D. (1998). What makes a leader. Harvard Business Review, January pp. 102-109. (On Moodle).  Prentice, W. (2004). Understanding Leadership. Harvard Business Review, January pp. 102-109. (On Moodle).  McKinsey & Company (2020). From there to here: 50 years of thinking on the social responsibility of business. (September): https://www.mckinsey.com/featured-insights/corporate-purpose/from-there-to-here-50-years-of-thinking-on-the-social-responsibility-of-business.  Wildenmann, B. (2015). Situativ führen. 21 Pfade für die erfolgreiche Führung.  |                         | Others   |   | Ass   | sessment        | Length (min                      | .)     | Weighting        |  |
| Requirement Language of Instruction/Examination  Compulsory Reading  \$ Schüz, M. (2021). Angewandte Unternehmensethik. 2nd edition. München: Pearson. ISBN 978-3-86894-401-3. (Students need to buy their own copy or download it as an e-book via the library).  \$ Kotter, J. (2001). What Leaders Really Do. Harvard Business Review, 79 (1), pp. 85-96. (On Moodle).  \$ Furtner, M. & Baldegger, U. (2016). Führungseigenschaften und -motive. In: Self-Leadership und Führung: Theorien, Modelle und praktische Umsetzung, pp. 9-58. Spinger: Wiesbaden. (On Moodle).  \$ Hecker, S. (2011). Führung im Raster des Managerial Grid. Trainingaktuell, April pp. 19-21. (On Moodle).  \$ Dörr, S. (2007). Fit für den Wandel durch tansaktionale und transformationale Führung. Wirtschaftspsychologie, 14 (1), pp. 23-26. (On Moodle).  \$ Northouse, P. (2016). Introduction. In: Leadership: Theory and practice, 7th edition. pp. 1-18. Sage: Thousand Oaks. (On Moodle).  \$ Sampl, J., Maran, T. & Furtner, M. (2017). A randomized controlled pilot intervention study of a mindfulness-based self-leadership training (MBSLT) on Stress and Performance. Mindfulness, 8 (5), pp. 1393-1407. (on Moodle).  \$ Schwarzmüller, T., Brosi, P. & Welpe, I. (2017). Führung 4.0 – Wie die Digitalisierung Führung verändert. In: Hildebrandt, A. & Landhäusser, W. (ed.): CSR und Digitalisierung, pp. 617-628. Springer. (On Moodle).  \$ Goleman, D. (1998). What makes a leader. Harvard Business Review, pp. 93-102. (On Moodle).  \$ Prentice, W. (2004). Understanding Leadership. Harvard Business Review, January pp. 1-10. (On Moodle).  \$ Drucker, P. (2005). Managing Oneself. Harvard Business Review, January pp. 1-10. (On Moodle).  \$ McKinsey & Company (2020). From there to here: 50 years of thinking on the social responsibility-of-business.  \$ Wildenmann, B. (2015). Situativ führen. 21 Pfade für die erfolgreiche Führung.   |                         |  |   |       |                 |                                  |        | -                |  |
| Cerman   |                         |  | Mandatory Attendanc   | e: No | one             |                                  |        |                  |  |
| Schüz, M. (2021). Angewandte Unternehmensethik. 2nd edition. München: Pearson. ISBN 978-3-86894-401-3. (Students need to buy their own copy or download it as an e-book via the library).  Kotter, J. (2001). What Leaders Really Do. Harvard Business Review, 79 (1), pp. 85-96. (On Moodle).  Furtner, M. & Baldegger, U. (2016). Führungseigenschaften und -motive. In: Self-Leadership und Führung: Theorien, Modelle und praktische Umsetzung, pp. 9-58. Spinger: Wiesbaden. (On Moodle).  Hecker, S. (2011). Führung im Raster des Managerial Grid. Trainingaktuell, April pp. 19-21. (On Moodle).  Dörr, S. (2007). Füt für den Wandel durch tansaktionale und transformationale Führung. Wirtschaftspsychologie, 14 (1), pp. 23-26. (On Moodle).  Northouse, P. (2016). Introduction. In: Leadership: Theory and practice, 7th edition. pp. 1-18. Sage: Thousand Oaks. (On Moodle).  Sampl, J., Maran, T. & Furtner, M. (2017). A randomized controlled pilot intervention study of a mindfulness-based self-leadership training (MBSLT) on Stress and Performance. Mindfulness, 8 (5), pp. 1393-1407. (on Moodle).  Schwarzmüller, T., Brosi, P. & Welpe, I. (2017). Führung 4.0 – Wie die Digitalisierung Führung verändert. In: Hildebrandt, A. & Landhäusser, W. (ed.): CSR und Digitalisierung, pp. 617-628. Springer. (On Moodle).  Goleman, D. (1998). What makes a leader. Harvard Business Review, pp. 93-102. (On Moodle).  Prentice, W. (2004). Understanding Leadership. Harvard Business Review, January pp. 102-109. (On Moodle).  Drucker, P. (2005). Managing Oneself. Harvard Business Review, January pp. 1-10. (On Moodle).  McKinsey & Company (2020). From there to here: 50 years of thinking on the social responsibility of business. (September): https://www.mckinsey.com/featured-insights/corporate-purpose/from-there-to-here-50-years-of-thinking-on-the-social-responsibility-of-business  Wildenmann, B. (2015). Situativ führen. 21 Pfade für die erfolgreiche Führung.   |                         |  | German  |       |                 |                                  |        |                  |  |
|  | Instruction/Examination |  | <ul> <li>ISBN 978-3-86894-401-3. (Students need to buy their own copy or download it as an e-book via the library).</li> <li>Kotter, J. (2001). What Leaders Really Do. Harvard Business Review, 79 (1), pp. 85-96. (On Moodle).</li> <li>Furtner, M. &amp; Baldegger, U. (2016). Führungseigenschaften und -motive. In: Self-Leadership und Führung: Theorien, Modelle und praktische Umsetzung, pp. 9-58. Spinger: Wiesbaden. (On Moodle).</li> <li>Hecker, S. (2011). Führung im Raster des Managerial Grid. Trainingaktuell, April pp. 19-21. (On Moodle).</li> <li>Dörr, S. (2007). Fit für den Wandel durch tansaktionale und transformationale Führung. Wirtschaftspsychologie, 14 (1), pp. 23-26. (On Moodle).</li> <li>Northouse, P. (2016). Introduction. In: Leadership: Theory and practice, 7th edition. pp. 1-18. Sage: Thousand Oaks. (On Moodle).</li> <li>Sampl, J., Maran, T. &amp; Furtner, M. (2017). A randomized controlled pilot intervention study of a mindfulness-based self-leadership training (MBSLT) on Stress and Performance. Mindfulness, 8 (5), pp. 1393-1407. (on Moodle).</li> <li>Schwarzmüller, T., Brosi, P. &amp; Welpe, I. (2017). Führung 4.0 – Wie die Digitalisierung Führung verändert. In: Hildebrandt, A. &amp; Landhäusser, W. (ed.): CSR und Digitalisierung, pp. 617-628. Springer. (On Moodle).</li> <li>Goleman, D. (1998). What makes a leader. Harvard Business Review, pp. 93-102. (On Moodle).</li> <li>Prentice, W. (2004). Understanding Leadership. Harvard Business Review, January pp. 102-109. (On Moodle).</li> <li>Drucker, P. (2005). Managing Oneself. Harvard Business Review, January pp. 1-10. (On Moodle).</li> <li>McKinsey &amp; Company (2020). From there to here: 50 years of thinking on the social responsibility of business. (September): https://www.mckinsey.com/featured-insights/corporate-purpose/from-there-to-here-50-years-of-thinking-on-the-social-responsibility-of-business</li> </ul> |       |                 |                                  |        |                  |  |
| Recommended Reading -  | Reco                    | mmended Reading                                      | -   |       |                 |                                  |        |                  |  |

| Comments | The written assignment ("Task at home") is a pass/fail performance assessment. If it is not submitted at all, is too late, or is of insufficient quality, this will result in a deduction of one full grade point (1.0) in the end-of-module exam. |
|----------|--|
|          | Students who retake the module must also retake the 'Task at home'.  |